

Key figures Group Holcim		2009	2008	+/-%	+/-% like-for-like ¹
Annual production capacity cement	million t	202.9	194.4	+4.4	+3.7
Sales of cement	million t	131.9	143.4	-8.0	-6.8
Sales of mineral components	million t	3.5	4.8	-27.1	-31.3
Sales of aggregates	million t	143.4	167.7	-14.5	-19.6
Sales of ready-mix concrete	million m ³	41.8	48.5	-13.8	-17.5
Sales of asphalt	million t	11.0	13.5	-18.5	-18.5
Net sales	million CHF	21,132	25,157	-16.0	-10.0
Operating EBITDA	million CHF	4,630	5,333	-13.2	-5.1
Operating EBITDA margin	%	21.9	21.2		
EBITDA	million CHF	5,229	5,708	-8.4	
Operating profit	million CHF	2,781	3,360	-17.2	-7.3
Operating profit margin	%	13.2	13.4		
Net income	million CHF	1,958	2,226	-12.0	-5.8
Net income margin	%	9.3	8.8		
Net income – shareholders of Holcim Ltd	million CHF	1,471	1,782	-17.5	-11.2
Cash flow from operating activities	million CHF	3,888	3,703	+5.0	+12.0
Cash flow margin	%	18.4	14.7		
Net financial debt	million CHF	13,833	15,047	-8.1	-7.1
Funds from operations ² / Net financial debt	%	27.6	28.0		
Total shareholders' equity	million CHF	22,044	17,974	+22.6	
Gearing ³	%	62.8	83.7		
Personnel	31.12.	81,498	86,713	-6.0	-9.9
Earnings per dividend-bearing share ⁴	CHF	4.93	6.27	-21.4	
Earnings per share (fully diluted) ⁴	CHF	4.93	6.26	-21.2	
Total dividend	million CHF	480 ⁵	594	-19.2	
Dividend per share	CHF	1.50 ⁵	2.25	-33.3	

Principal key figures in USD ⁶

Net sales	million USD	19,387	23,294	-16.8	
Operating EBITDA	million USD	4,248	4,938	-14.0	
Operating profit	million USD	2,551	3,111	-18.0	
Net income – shareholders of Holcim Ltd	million USD	1,350	1,650	-18.2	
Cash flow from operating activities	million USD	3,567	3,429	+4.0	
Net financial debt	million USD	13,430	14,195	-5.4	
Total shareholders' equity	million USD	21,402	16,957	+26.2	
Earnings per dividend-bearing share ⁴	USD	4.52	5.81	-22.2	

Principal key figures in EUR ⁶

Net sales	million EUR	13,995	15,822	-11.5	
Operating EBITDA	million EUR	3,066	3,354	-8.6	
Operating profit	million EUR	1,842	2,113	-12.8	
Net income – shareholders of Holcim Ltd	million EUR	974	1,121	-13.1	
Cash flow from operating activities	million EUR	2,575	2,329	+10.6	
Net financial debt	million EUR	9,284	10,099	-8.1	
Total shareholders' equity	million EUR	14,795	12,063	+22.6	
Earnings per dividend-bearing share ⁴	EUR	3.26	3.94	-17.3	

¹ Factoring out changes in the scope of consolidation and currency translation effects.

² Net income plus depreciation, amortization and impairment.

³ Net financial debt divided by total shareholders' equity.

⁴ EPS calculation based on net income attributable to shareholders of Holcim Ltd weighted by the average number of shares.

⁵ Proposed by the Board of Directors.

⁶ Illustrative; income statement figures translated at average rate; balance sheet figures translated at year-end rate.